

**Ministry of Tourism,
Culture and Sport**

Minister

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**Ministère du Tourisme,
de la Culture et du Sport**

Ministre

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November 4, 2014

Sophie Kiwala
Parliamentary Assistant to the Minister of Tourism, Culture and Sport
900 Bay Street
Ninth Floor, Hearst Block
Toronto, Ontario
M7A 2E1

Dear Sophie Kiwala:

It is an honour and a pleasure to have you as my Parliamentary Assistant. I would like to take this opportunity to welcome you to the Ministry of Tourism, Culture and Sport and to outline some of the important work that lies ahead of us.

As you know, our government has a plan to invest in the talent and skills of our people, build modern infrastructure, support a dynamic and innovative business climate, and provide better retirement security to people across the province. At the heart of this plan are partnerships with businesses, people and communities, which will help our government grow the economy, create jobs and implement solutions that have a meaningful impact on people's lives.

This balanced and comprehensive plan is underpinned by a focus on fiscal prudence. The mandate letter I received last month from Premier Kathleen Wynne reinforced our government's commitment to balance the budget by 2017-18 and to pursue increased openness, accountability and modernization.

Parliamentary Assistants play a key role in delivering these priorities and have a responsibility to put our government's plan into action.

The Ministry of Tourism, Culture and Sport supports festivals and events that build a strong economy and vibrant communities, attract tourists and contribute to job creation. We will continue to measure the contributions of these events and festivals and ensure that all decisions relating to them are supported by sound economic analysis.

As Parliamentary Assistant to the Minister of Tourism, Culture and Sport, your specific responsibilities include:

- Assisting with continuing to build partnerships and engage Aboriginal communities across the province to support Aboriginal community access to recreation opportunities and libraries.
- In doing so you will work closely with the Ministry of Aboriginal Affairs to ensure alignment and foster collaboration.

I am confident that together, working in collaboration with our partners in the public, private and not-for-profit sectors, we can deliver on our commitment to the people we are privileged to represent and serve. I look forward to working with you to deliver our ministry's mandate, build Ontario up — and help achieve a brighter future for every person in this province.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Coteau', with a horizontal line extending to the right.

The Honourable Michael Coteau
Minister of Tourism, Culture and Sport