### **Eight High-Level OPS Results from the Employee Survey**

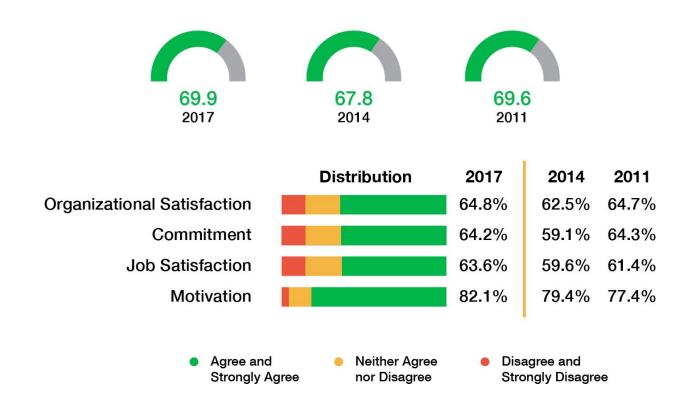
### **Participation**

• The participation rate was 57%, which is slightly lower than in 2014 (57.5%). However, the survey was only available for two weeks in 2017, whereas it was available for five weeks in 2014.



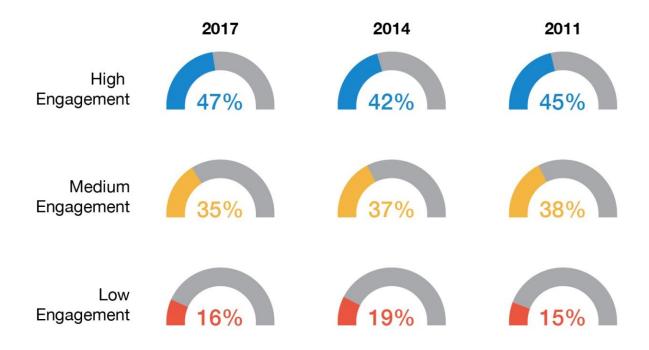
### **Engagement**

• Engagement has improved both generally and across the four areas we measure: organizational satisfaction, commitment, job satisfaction and motivation.



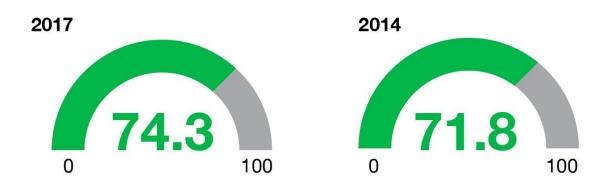
### **Proportion of Engaged Employees**

 More employees report that they are highly engaged at work, and fewer people report medium or low levels of engagement. The proportion of highly engaged employees has increased, and those with medium to low engagement has decreased



### **Inclusion Index**

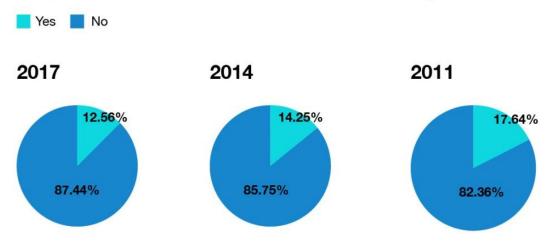
 When compared to the 2014 results (2011 data is not available), the Inclusion Index has also improved. The Inclusion Index is based on five questions that ask employees whether they feel included by their coworkers, respected at work, and able to express opinions that diverge from their management's opinions without fear of reprisal.



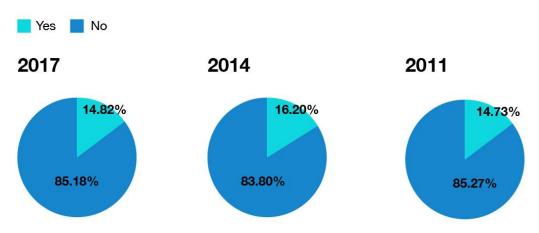
### **Discrimination and Harassment**

• Overall, discrimination and harassment have both declined.

# In the past two years, have you experienced discrimination on the job?



## In the past two years, have you been the victim of harassment on the job?

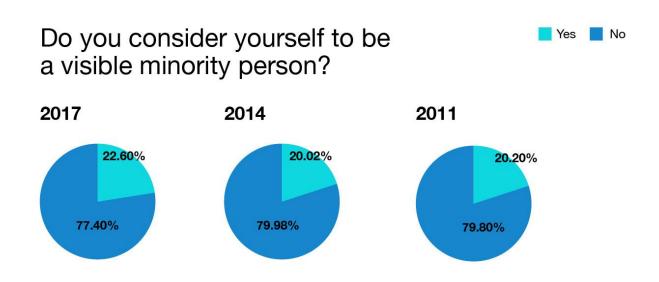


#### **Violence**

• In both 2017 and 2014, 3% of respondents said they had experienced violence on the job.

### **Demographics**

• The proportion of respondents self-identifying as visible minorities remained relatively static from 2011 to 2014, and has increased from 2014 to 2017.



### **OPS Major Findings**

Work is underway to develop ministry- and division-specific analysis of comments as well as a report on the major survey findings across the OPS. These should be available by mid-June.